

Prof. Dr. Serik Omirbayev  
Rector  
Manash Kozybayev North Kazakhstan State  
University  
Pushkin Street 86  
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Geneva, 17 November 2017

Dear Prof. Dr. Serik Omirbayev,

I have the pleasure to inform you that the last EUA Council has approved your application for **individual associate membership** in Brussels on 27 October 2017. Therefore, I would like to welcome your institution as a member of the European University Association.

We hereby acknowledge receipt of your 2018 membership fee payment and your membership is therefore now confirmed.

EUA membership is for the entire institution and therefore Heads of Administration, Research, Communication and International Relations will also receive information about our Association in order to acquaint themselves with EUA.

Now that your membership has been confirmed, you will be informed regularly of EUA activities and services which are presented in detail on our website, [www.eua.be](http://www.eua.be), and through electronic news. This includes information about developments, trends and political issues linked to European higher education and research. A username and password, to give you access to the restricted membership area as well as a membership directory, will be sent to you in the next few days.

EUA counts on institutions such as yours to promote and develop the strength and specificity of higher education in Europe. Indeed, it is by demonstrating the outstanding representation of the Association to our political and social partners that the higher education community is able to speak its voice. I therefore encourage you to participate in EUA activities and projects, thereby contributing to the presence and influence of the academic world in Europe. In turn, you are able to benefit from the various services that give the Association its unique identity such as conferences, training seminars, institutional evaluations and networking opportunities.

We look forward to working with you in promoting partnerships in higher education and research within Europe. Please do not hesitate to contact Sue Pavis ([sue.pavis@eua.be](mailto:sue.pavis@eua.be)), if you have any questions.

Yours sincerely,



Professor Rolf Tarrach  
EUA President